

WA State Consolidated Technology Services State Data Center Projects

Prepared By:	Consolidated Technology Services
Date: 4/28/2015	Period Covered: April 13 – April 24

Project Dashboard

Project Name	Scope	Schedule	Budget
SDC Program			
OB2 Heat Reduction	(completed)		
SDC Facilities	(completed)		
SDC Network Core	(completed)		
SDC Firewall Infrastructure	(completed)		
SDC Storage Infrastructure	(completed)		
CTS Cloud Utility	(completed)		
CTS Move Phase 1	(completed)		
Virtual Tape Library			
SDC Facilities Phase 2	(completed)		
SDC Network Core Phase 2	(completed)		
SDC Move Phase 2			
OB2 Equipment Room			
OB2 Decommissioning			
Migrate WSP to SDC			

	Baseline Budget as of 12/2013	Actuals as of 3/30/2015
Phase	Budget	Actuals
SDC Program	\$5,850,823	\$4,322,223
OB2 Heat Reduction		
SDC Facilities	\$4,367,307	\$6,408,300
SDC Network Core	\$8,592,141	\$8,245,070
SDC Firewall Infrastructure*	\$3,671,579	\$2,043,532
SDC Storage Infrastructure	\$4,294,613	\$3,681,335
SDC Cloud Utility	\$1,000,000	\$732,561
CTS Move Phase 1	\$4,757,049	\$2,906,723
Virtual Tape Library	\$1,950,000	\$733,863
SDC Facilities Phase 2	\$3,714,510	\$2,772,671
SDC Network Core Phase 2	\$1,750,000	\$1,209,228
SDC Move Phase 2	\$8,022,269	\$1,663,282
OB2 Equipment Room	\$1,000,000	
OB2 Decommissioning	\$1,500,000	
Migrate WSP to SDC	\$2,000,000	\$757,406
Total	\$52,470,291	\$35,476,194

Scope Key:

- G** = No issues are impacting scope
- Y** = Issues are being tightly managed, but may impact scope
- R** = Unresolved issues are preventing progress of identified scope

Schedule Key:

- G** = On schedule
- Y** = Key milestones are more than 2 weeks late
- R** = Key milestones are more than 8 weeks late

Budget Key:

- G** = Planned spending is within 5% to 10% of agreed upon budget
- Y** = Planned spending is within 11% to 20% of agreed upon budget
- R** = Planned spending is greater than 20% of agreed upon budget

Note: Transferred some budgeted purchases from CTS Move Phase 1 to SDC Move Phase 2.
Corrected actual amounts to remove purchases inadvertently attributed to the project.

* SDC Firewall Infrastructure budget/actuals continue beyond implementation to span the first maintenance cycle.

SDC Projects Status

Project	Planned for Next Reporting Period (April 13 – April 24)	Status of Work Performed this Reporting Period (April 13 – April 24)	Planned for Next Reporting Period (April 27 – May 8)
SDC Program	<ul style="list-style-type: none"> • SDC-057 Secure Remote Access to Networks and/or Devices in the SDC. – incorporate design into document and publish. 	<ul style="list-style-type: none"> • SDC-057 Secure Remote Access to Networks and/or Devices in the SDC. – Design and diagram are complete. Design Brief is being completed and expected the week of May 8th. 	<ul style="list-style-type: none"> • SDC-057 Secure Remote Access to Networks and/or Devices in the SDC. – Complete and send out for signature(s).
Virtual Tape Library Procure additional VTL equipment to eliminate the tape backup system and support mainframe disaster recovery.	<ul style="list-style-type: none"> • Cutover IBM Production to DLm2100 • Complete ACSLS configuration and implementation • Test and Validate SL3000/ACSLs • Complete documentation of Iron Mountain processes • Start upgrade of DD880 in OB2 • Start replication from SDC to Upgraded DD880 • Complete documentation of SDC Physical Tape processes 	<ul style="list-style-type: none"> • Completed cutover of IBM Production to DLm2100 (April 26) • Complete ACSLS configuration and implementation • Testing SL3000/ACSLs • Complete documentation of Iron Mountain processes • Did not start upgrade of DD880 in OB2 • Didn't start replication, will start on April 30 • Completed documentation of SDC Physical Tape processes 	<ul style="list-style-type: none"> • Complete testing and validation of SL3000/ACSLs Testing • Start upgrade of DD880 in OB2 April 28 • Start replication from SDC to Upgraded DD880 on April 30
SDC Move Phase 2 Continue the progress of Phase 1 by moving additional CTS equipment to the SDC.	Customer Moves into SDC <ul style="list-style-type: none"> • <u>DES</u> <ul style="list-style-type: none"> • Prepare colocation quote for Phase 4, Parts 2 & 3. • Begin network design for remaining network tasks. • <u>ESD</u> <ul style="list-style-type: none"> • ESD to review and approve Phase 2 elevation design. • Prepare colocation quote for Phase 2. • ESD to work with BLS to finalize equipment specifications. • Install circuits for ACS business partner connection. • ESD to finalize migration milestone dates. • <u>DSHS</u> <ul style="list-style-type: none"> • Continue planning for MPLS network design optimization. • Support DSHS ESA-ITS April 16 equipment installation tasks. • Support DSHS ISSD April 23 equipment 	Customer Moves into SDC <ul style="list-style-type: none"> • <u>DES</u> <ul style="list-style-type: none"> • Begin preparation of colocation quote for Phase 4, Parts 2 & 3. • Begun network design for remaining network tasks. • <u>ESD</u> <ul style="list-style-type: none"> • ESD reviewed and approved Phase 2 elevation design. • ESD approved colcation quote for Phase 2. • ESD worked with BLS to finalize equipment specifications. • Installed circuits for ACS business partner connection. • ESD finalized migration milestone dates • <u>DSHS</u> <ul style="list-style-type: none"> • Finalized planning for MPLS network design optimization. • Supported DSHS ESA-ITS April 16 equipment installation tasks. • Supported DSHS ISSD April 23 equipment 	Customer Moves into SDC <ul style="list-style-type: none"> • <u>DES</u> <ul style="list-style-type: none"> • Submit colocation quote for Phase 4, Parts 2 & 3 for approval. • Complete network design tasks. • Finalize work plans for final move events. • <u>ESD</u> <ul style="list-style-type: none"> • Finalize work plans for move events. • Support May 8 migration • Conduct planning for June 6 move event. • <u>DSHS</u>

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	<p>installation tasks.</p> <ul style="list-style-type: none"> Conduct weekly move event planning sessions <ul style="list-style-type: none"> <u>OST</u> <ul style="list-style-type: none"> Install DID and modem lines in SDC. Approve final work plan. Support April 25 migration. <u>King County</u> <ul style="list-style-type: none"> Begin badging appointments for authorized personnel. <u>COM</u> <ul style="list-style-type: none"> Solidify move dates <u>OIC</u> <ul style="list-style-type: none"> Support the April 13 migration event. <u>DOL</u> <ul style="list-style-type: none"> Confirm Phase 3 Part 2 and all Phase 4 dates. Phase 4 Part 1 move to occur Support Phase 5 checklist <u>DOC</u> <ul style="list-style-type: none"> Finalize cutsheet Hold Move planning meeting <u>HCA</u> <ul style="list-style-type: none"> Receive quote approval Start working on connectivity cut sheet <u>ATG</u> <ul style="list-style-type: none"> Complete elevations and sent to customer <u>CTS Server Moves</u> <ul style="list-style-type: none"> LNI Servers <ul style="list-style-type: none"> Remove old LNI FTI switch & firewall from OB2. ATS Servers 	<p>installation tasks.</p> <ul style="list-style-type: none"> Conducted weekly move event planning sessions. <ul style="list-style-type: none"> <u>OST</u> <ul style="list-style-type: none"> Installed DID and modem lines in SDC. Approved final work plan. Supported the April 25 migration. <u>King County</u> <ul style="list-style-type: none"> Began badging appointments for authorized personnel. <u>COM</u> <ul style="list-style-type: none"> Move dates solidified <u>OIC</u> <ul style="list-style-type: none"> Supported the April 13 migration event. <u>DOL</u> <ul style="list-style-type: none"> All move dates confirmed Phase 4 part 1 and part 2 completed Phase 5 checklist received <u>DOC</u> <ul style="list-style-type: none"> Cutsheet finalized Move planning meeting held <u>HCA</u> <ul style="list-style-type: none"> Received quote approval Started working on connectivity cut sheet <u>ATG</u> <ul style="list-style-type: none"> Changes were made to the equipment checklist and sent to facilities <u>CTS Server Moves</u> <ul style="list-style-type: none"> LNI Servers <ul style="list-style-type: none"> Did not remove old LNI FTI switch & firewall from OB2. ATS Servers 	<ul style="list-style-type: none"> Continue with weekly move planning for remaining move events. Support April 27 to 30 equipment installation. Support May 1 migration. Support May 5 & 6 equipment installation. <ul style="list-style-type: none"> <u>King County</u> <ul style="list-style-type: none"> Begin work planning for proposed May 27 migration. <u>COM</u> <ul style="list-style-type: none"> Support first two move events Support first network event <u>DOL</u> <ul style="list-style-type: none"> Support Phase 4 part 3 and 4 moves Support Phase 4 part 5 planning <u>DOC</u> <ul style="list-style-type: none"> Support pre-move planning <u>HCA</u> <ul style="list-style-type: none"> Complete connectivity cut sheet <u>ATG</u> <ul style="list-style-type: none"> Complete elevations and get approval Generate quote Complete connectivity cut sheet <u>CTS Server Moves</u> <ul style="list-style-type: none"> LNI Servers <ul style="list-style-type: none"> Remove old LNI FTI switch & firewall from OB2. ATS Servers

Project	Planned for Next Reporting Period (April 13 – April 24)	Status of Work Performed this Reporting Period (April 13 – April 24)	Planned for Next Reporting Period (April 27 – May 8)
	<ul style="list-style-type: none"> • Vendor to complete the install of the OSS Application. • Begin application testing of the new OSS installation. • Other Servers <ul style="list-style-type: none"> • Decommission WAX MX server. • Prepare for Facility server move. • Prep WAL Lab VMs • CTS Network Projects <ul style="list-style-type: none"> • Vendor Trunk project <ul style="list-style-type: none"> • Complete migrations on 4/15 and 4/22. • Send out communication for 4/27 migration • Access Layer and 6509 migration Project <ul style="list-style-type: none"> • Send out technical bulletin for CLAN removal • Migrate TDM (T1s) Project <ul style="list-style-type: none"> • Migrate connections on 4/16 • Migrate PBX Remote Sites: <ul style="list-style-type: none"> • On hold, working on issue • Security Projects <ul style="list-style-type: none"> • IPSEC <ul style="list-style-type: none"> • Continue migration planning • SSL VPN <ul style="list-style-type: none"> • Continue working with pilot agencies • Finalize and send out CTS communication • Build out DOH, DSB, UTC, WSIPP and WSAC partitions • Web Service Gateways <ul style="list-style-type: none"> • Complete COM customer test and schedule Production cutover • Reached out to DSHS for FW change 	<ul style="list-style-type: none"> • Vendor completed the install of the OSS Application. • Began application testing of the new OSS installation. • Other Servers <ul style="list-style-type: none"> • Removed the final customer from WAX MX server. • Met and decided to decommission the Facility server at the end of June instead of moving it now. • Completed clean-up of WAL Lab VMs • CTS Network Projects <ul style="list-style-type: none"> • Vendor Trunk project <ul style="list-style-type: none"> • Completed migrations on 4/15 and 4/22. • Sent out communication for 4/27 migration • Access Layer and 6509 migration project <ul style="list-style-type: none"> • Sent out technical bulletin for CLAN removal • Migrate TDM (T1s) Project <ul style="list-style-type: none"> • Migrated connections on 4/16. All EDN circuits complete. • Migrate PBX Remote Sites: <ul style="list-style-type: none"> • Project completed all site migrated • Security Projects <ul style="list-style-type: none"> • IPSEC <ul style="list-style-type: none"> • Continued migration planning • SSL VPN <ul style="list-style-type: none"> • Continued working with pilot agencies. • All agencies were given access • Finalized and sent out CTS communication • Built out DOH, DSB, UTC, WSIPP and WSAC partitions • Web Service Gateways <ul style="list-style-type: none"> • Completed COM customer test and production cutover • Reached out to DSHS for FW change, and confirmed it was made. 	<ul style="list-style-type: none"> • Application testing of the new OSS installation. • Begin planning the customer cut-over to the new OSS environment. • Other Servers <ul style="list-style-type: none"> • Decommission the WAX MX server. • Decommission the WAL Lab VMHosts. • CTS Network Projects <ul style="list-style-type: none"> • Vendor Trunk project <ul style="list-style-type: none"> • Complete migrations 4/27 • Access Layer and 6509 migration Project <ul style="list-style-type: none"> • Prep for April 30th removal • Migrate TDM (T1s) Project <ul style="list-style-type: none"> • Awaiting procurement for LTS circuits. • Security Projects <ul style="list-style-type: none"> • IPSEC <ul style="list-style-type: none"> • Schedule customer VPN meeting • Meet with TSD/ESS for migration planning • SSL VPN <ul style="list-style-type: none"> • Continue troubleshooting/support for agencies • Web Service Gateways <ul style="list-style-type: none"> • Complete COM customer test and schedule Production cutover • Reach out to DSHS for FW change

Project	Planned for Next Reporting Period (April 13 – April 24)	Status of Work Performed this Reporting Period (April 13 – April 24)	Planned for Next Reporting Period (April 27 – May 8)
	<ul style="list-style-type: none"> Secman <ul style="list-style-type: none"> Complete connectivity cut sheet Continue migration planning 	<ul style="list-style-type: none"> Secman <ul style="list-style-type: none"> Completed connectivity cut sheet Continued migration planning 	<ul style="list-style-type: none"> Secman <ul style="list-style-type: none"> Start configuration on Fortinet device Continue migration planning
OB2 Equipment Room Work with DES and DSHS on new space.	<ul style="list-style-type: none"> Attend meeting with DES and DSHS. 	<ul style="list-style-type: none"> Walked through OB2 with DES consultant. 	<ul style="list-style-type: none"> No activity planned.
OB2 Decommissioning Discontinue use of OB2.	<ul style="list-style-type: none"> Work with divisions to update tracking logs. Update report. 	<ul style="list-style-type: none"> Worked with divisions to update tracking logs. Updated report. 	<ul style="list-style-type: none"> Work with divisions to update tracking logs. Update report.
Migrate WSP to SDC Plan and execute the first phase of migrating the WSP data center to the SDC.	<ul style="list-style-type: none"> Prepare Phase 3, Equipment Installation 2 colocation quote. Begin work planning for Phase 3, Equipment Installation 2. 	<ul style="list-style-type: none"> WSP approved the Phase 3, Equipment Installation 2 colocation quote. Finalized work planning for Phase 3, Equipment Installation 2. Started elevation design tasks for Phase 2 Network Applications, Part 1. 	<ul style="list-style-type: none"> Support May 1 and May 7 equipment installation events. Finalize elevation design for Phase 2 Network Applications, Part 1

External Project Collaboration

Project	Planned for Next Reporting Period (April 13 – April 24)	Status of Work Performed this Reporting Period (April 13 – April 24)	Planned for Next Reporting Period (April 27 – May 8)
Firewall Migrations Migrate or decommission approximately 107 firewalls.	<ul style="list-style-type: none"> Migrate Bloomberg connection Migrate FW-ESS 	<ul style="list-style-type: none"> Migrate Bloomberg connection Migrate FW-ESS All migrations complete 	<ul style="list-style-type: none"> No activity planned
Avamar Design, acquire, implement and migrate existing Avamar data to the upgraded solution.	<ul style="list-style-type: none"> Continue customer data migrations. On track to complete by 5/15. 	<ul style="list-style-type: none"> Continue customer data migrations. On track to complete by 5/15. 	<ul style="list-style-type: none"> Finalize move plan for OB2 Avamar
Sunset TSM Sunset service and decommission infrastructure.	<ul style="list-style-type: none"> Continue customer onboarding: <ul style="list-style-type: none"> LNI, CTS, DSHS Decommission Test environment Lock Nodes 	<ul style="list-style-type: none"> Continued customer onboarding: <ul style="list-style-type: none"> LNI, CTS, DSHS Decommission Test environment - progressing Lock Nodes – ongoing 	<ul style="list-style-type: none"> Continue customer onboarding: <ul style="list-style-type: none"> LNI, CTS, DSHS Decommission test environment Lock Nodes - ongoing Publish Technical Bulletin for decommissioning of the TSM environment

Project	Planned for Next Reporting Period (April 13 – April 24)	Status of Work Performed this Reporting Period (April 13 – April 24)	Planned for Next Reporting Period (April 27 – May 8)
DES Print Relocation Project Provide support to DES regarding the implementation of new print service	<ul style="list-style-type: none"> Continue training PSO staff on the PRISMA print management software. Continue developing options and costs to secure the server room and vault. Continue testing mainframe to print routing Notify external customers of the impending start of print testing 4/15/15. 	<ul style="list-style-type: none"> Continued training PSO staff on the PRISMA print management software. Continued developing options and costs to secure the server room and vault. Continued testing mainframe to print routing Didn't notify external customers of the impending start of print testing 4/15/15 due to issue. 	<ul style="list-style-type: none"> Resolve printing issue and notify external customers of the impending start of print testing Cannon onsite to continue testing PDFs and print flow.

Top Issues *

Issue Key: *Green* = Issue does not require action within 30 days, *Yellow* = Issue requires action within 30 days, *Red* = Issue requires action within 10 days or less

Issue #	Summary Description	Assigned	Priority (R,Y,G)	Opened Date/by	Next Review Date	Target Resolution Date	Comments/Resolution	Status
259	Need to mitigate both CTS and customer FTE constraints for planning and executing A la Carte moves.	Heidi	G	9/27/13	5/20/15	6/30/15	Multiple competing projects and staff turn-over indicates this will continue to be an issue that needs mitigation.	Open
N/A	Several Firewall migrations are dependent on customer migrations to the new SSL VPN product. This will delay the completion of the Firewall project beyond original estimates.	Agnes	G	11/15/14	5/20/15	6/30/15	Team is working to identify options to mitigate impacts. The project is on track to complete by June 30, 2015.	Open
N/A	The VPN projects (IPSEC and SSL) may not be able to complete migrations on schedule.	Agnes	Y	4/1/15	5/20/15	6/30/15	The team is working with customers to complete migrations on time.	Open
N/A	There is a need for formal documentation regarding the transition of OB2 management from CTS to DES.	Heidi	Y	2/26/15	5/20/15	4/30/15	DES/CTS/DSHS continue meetings. IAA drafted and in review with CTS OLS.	Open
N/A	DES is currently projecting PRINT to migrate to Tumwater on July 1, 2015. This would require CTS support infrastructure to remain in OB2 beyond June 30 th .	Heidi	Y	2/26/15	5/20/15	4/30/15	DES does not project completing ahead of schedule. Supporting equipment must wait to decommission.	Open

Issues Closed this Period

Issue #	Summary Description	Assigned	Priority (R,Y,G)	Opened Date/by	Next Review Date	Target Resolution Date	Resolution	Status
N/A	Need to identify storage space for stored equipment in OB2 that needs to be stored in SDC.	Heidi	G	12/01/14	5/4/15	4/30/15	Identified solution. Will close issue when procurement is finalized.	Closed

Change Requests *

No.	Description	Requestor	Request Date	Assigned	Cost Impact	Schedule Impact	Status
	N/A						

Status (Submitted, Proposal, Approved, Opened, Resolved, Verified, Closed)

Top 3 Risks *

ID	Risk Description	Risk Category	Level of Impact	Likelihood	Schedule	Ability to Meet Deadline	Risk Mitigation Comment	Due Date & Action	Assigned To
1	Because the project is large and includes substantial logistical challenges involving multiple projects/agencies, interdependencies will be complex and could be overlooked.	Man	1	R	G	G	<ul style="list-style-type: none"> ○ Apply project management best practices to manage the effort. ○ Break the work down into small and logical units. ○ Use tools to track tasks, dependencies, issues, risks, etc. and automate the planning and communications as much as possible. ○ Implement migration approaches that minimize impacts of system dependencies, such as spanning the network between the OB2 and SDC data centers. 	Ongoing	Sr. Project Manager
2	Even though the scope was reduced to better match the budget, funding still may be insufficient.	Res	1	R	G	G	<ul style="list-style-type: none"> ○ Request funding for unfunded projects ○ Identify other funding sources (if possible) ○ Reduce project scope ○ Back-log unfunded projects 	Ongoing	CFO
3	Resource Conflicts – Program relies on functional staff with competing priorities.	Res	1	R	G	Y	<ul style="list-style-type: none"> ○ Provide clear management guidance on priorities and carefully manage functional staff to minimize conflicts in priorities and work tasks. ○ Expand resource management and track task assignments to the resource level. Identify areas in the plan where resource loading indicates a problem and take appropriate action. 	Ongoing	Sr. Project Manager

Risk Category = (Res)ources; (Man)agement; (Tec)hnology; (Fun)ctional; (Dev)elopment; (Int)erfaces; (Sec)urity; (Usa)bility; (Ava)ilability; (Per)formance; (Cap)acity; (Sca)lability; (Ext)ernal.

Level of Impact Key:

1=major impact
2=significant impact
3=minor impact
0=no impact

Likelihood Key:

G = Low.
Y = Moderate
R = High

Schedule Key:

G = on schedule
Y = Less than 30 days behind schedule (caution)
R = More than 30 days behind schedule (warning)

Ability to Meet Deadline Key:

G = based on current information, it appears manageable
Y = there are significant obstacles or areas of uncertainty or concerns
R = there are clearly identifiable threats or deterioration of ability to manage and control